



December 2, 2010

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Board of Supervisors**

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TO: Each Supervisor

FROM: John F. Schunhoff, Ph.D.   
Interim Director

SUBJECT: **AVERAGE COST PER BED AT COUNTY HOSPITALS**

As requested by Supervisor Antonovich at the November 9, 2010 Board of Supervisors' meeting, attached is a report with the average cost per bed at each of the County Hospitals, based on Fiscal Year 2008-09 data.

The attached report includes average cost per bed day by facility. The average cost per visit by facility is also included for your information. The costs reflected on the attached report for beds and visits are "fully loaded", i.e., the costs include ancillary costs, fixed costs, overhead costs, and variable costs.

In order to assist in reviewing this information, it may be helpful to know that the State groups hospitals that share similar service configurations. For example, LAC+USC Medical Center (LAC+USC MC) and Harbor-UCLA Medical Center (H-UCLA MC) are grouped together because both operate a Trauma I level hospital. Olive View-UCLA Medical Center (OV-UCLA MC) and Rancho Los Amigos National Rehabilitation Center (RLANRC) are characterized differently from LAC+USC MC and H-UCLA MC because OV-UCLA MC is a general acute care non-trauma hospital while RLANRC provides unique acute rehabilitation services and does not have an Emergency Department.

If you have any questions or need additional information, please let me know.

JFS:AW:rm  
O:/cost per bed Antonovich

Attachment

c: Chief Executive Office  
County Counsel  
Executive Office, Board of Supervisors

COUNTY OF LOS ANGELES - DEPARTMENT OF HEALTH SERVICES  
Fiscal Year 2008-09

### Average Cost per Bed Day

|  | ANNUAL INPATIENT COST  |                      |                        | BEDS <sup>(1)</sup> | AVERAGE COST PER BED DAY |              |                |
|--|------------------------|----------------------|------------------------|---------------------|--------------------------|--------------|----------------|
|  | Variable               | Fixed                | Total                  |                     | Variable                 | Fixed        | Total          |
| LAC+USC Medical Center                           | \$636,229,515          | \$144,888,752        | \$781,118,267          | 565                 | \$3,085                  | \$703        | \$3,788        |
| Harbor-UCLA Medical Center                       | 322,886,257            | 68,000,000           | 390,886,257            | 363                 | 2,437                    | 513          | 2,950          |
| Rancho Los Amigos National Rehabilitation Center | 128,464,061            | 45,031,775           | 173,495,836            | 170                 | 2,070                    | 726          | 2,796          |
| Olive View-UCLA Medical Center                   | 168,942,215            | 42,118,145           | 211,060,360            | 196                 | 2,362                    | 589          | 2,951          |
| <b>Total</b>                                     | <b>\$1,256,522,048</b> | <b>\$300,038,672</b> | <b>\$1,556,560,720</b> | <b>1,294</b>        | <b>\$2,660</b>           | <b>\$635</b> | <b>\$3,295</b> |

Notes:

<sup>(1)</sup> Beds = Inpatient Average Daily Census

LAC+USC Medical Center and Harbor-UCLA Medical Center are designated Trauma Centers-Level I hospitals. Intensive Care utilization at each hospital is: LAC+USC = 22%, Harbor-UCLA = 16%, Rancho Los Amigos = 3%, and Olive View-UCLA = 13%.

### Average Cost per Visit

|  | ANNUAL OUTPATIENT COST |                      |                      | VISITS           | AVERAGE COST PER VISIT |              |              |
|--|------------------------|----------------------|----------------------|------------------|------------------------|--------------|--------------|
|  | Variable               | Fixed                | Total                |                  | Variable               | Fixed        | Total        |
| LAC+USC Medical Center                           | \$334,756,685          | \$76,234,248         | \$410,990,933        | 659,535          | \$508                  | \$116        | \$624        |
| Harbor-UCLA Medical Center                       | 181,623,519            | 38,250,000           | 219,873,519          | 393,219          | 462                    | 97           | 559          |
| Rancho Los Amigos National Rehabilitation Center | 28,448,192             | 9,972,225            | 38,420,417           | 74,981           | 379                    | 133          | 512          |
| Olive View-UCLA Medical Center                   | 141,043,500            | 35,162,855           | 176,206,355          | 265,405          | 531                    | 132          | 663          |
| <b>Total</b>                                     | <b>\$685,871,896</b>   | <b>\$159,619,328</b> | <b>\$845,491,224</b> | <b>1,393,140</b> | <b>\$492</b>           | <b>\$115</b> | <b>\$607</b> |

Source:

Total Cost: eCAPS - FY 2008-09

Fixed Cost: Controller's Division - FY 2008-09

Inpatient/Outpatient Split: Medicare Cost Report - FY 2008-09

Beds: Workload Report - FY 2008-09

Visits: Workload Report - FY 2008-09 (includes Billable and non-Billable Visits)